# **VOTE 14**

# **GAUTENG PROVINCIAL TREASURY**

To be appropriated by vote in 2021/22 R754 845 000
Responsible MEC MEC MEC for Finance

Administering Department Gauteng Provincial Treasury
Accounting Officer Head of Department

#### 1. OVERVIEW

#### Vision

Pioneers in fiscal prudence and good governance.

#### Mission

A Treasury that drives world class financial support through tight fiscal controls, upheld by a culture of good corporate governance for our stakeholders.

#### **Impact Statement**

Optimally resourced provincial priorities and enhanced fiscal control which promote good governance in the delivery of services to Gauteng citizens.

#### **Outcomes**

- Enhanced sound finances in the province
- Increased oversight and compliance with legislative prescripts
- Sustainable local government finances
- · Reduced youth unemployment
- Alternative sources of funding.

#### Core functions and responsibilities

The functions of the Gauteng Provincial Treasury (GPT) are described in the PFMA (1999) and the Municipal Finance Management Act (MFMA, 2003). These can be summarised as follows:

- · To manage the budget allocation for the GPG
- To ensure the instilling of fiscal discipline and corporate governance in the Province
- To ensure proper cash management
- To ensure the effective and efficient utilisation of resources value for money and compliance with all relevant legislation
- To develop, implement and monitor compliance with corporate governance norms and standards relating to provincial and local government
- To ensure adequate financial accountability.

#### Main services

The mandate of the GPT is to promote good governance by providing stewardship on all financial matters in the Province and to ensure that provincial budgets and budgetary processes promote transparency, accountability and the effective financial management of resources.

The Gauteng provincial plan adopted by the 6<sup>th</sup> administration is anchored by the seven pillars of: economy, jobs and infrastructure; education, skills revolution and health; integrated human settlements and land release; safety, social cohesion and food security; building a capable, ethical and developmental state; sustainable development for future generations and a better Africa and the world. The GPT will ensure that the strategies and policies that support the realisation of the provisions of the provincial plan are adequately resourced.

The provincial plan theme of 'Growing Gauteng Together 2030' will be the basis for the identified priorities and service delivery, with emphasis on visible impact and outcomes. These priorities are underpinned in the new provincial plan by various strategies,

amongst them the Transformation, Modernisation and Re-industrialisation programme, the Township Economy Revitalisation strategy and the Tshepo 1 Million initiative.

#### **National Development Plan**

The NDP envisions a South Africa where everyone feels free yet bonded to others; where everyone embraces their full potential; where opportunity is determined not by birth, but by ability, education, and hard work. The realisation of such a society will require transformation of the economy and focused efforts to build the country's capabilities. Some of the key objectives of the NDP are listed below:

- A state that is capable of playing a developmental and transformative role
- A public service immersed in the development agenda but insulated from undue political interference
- Relations between national, provincial, and local government are improved through a more proactive approach to managing the intergovernmental system
- Strengthening local government.

#### External activities and events relevant to budget decisions

The MEC for Finance, as the political head of the GPT, sets the overall agenda and direction for the Department at a strategic level. This is done through interactions with all stakeholders and GPT management to ensure resourcing of the provincial priorities and outcomes espoused in the GGT 2030 Vision Plan.

The GPT's plan and vision are anchored in the national and provincial priorities espoused by the NDP and GGT 2030. The plan of the GPT is to ensure that the MTSF is realised and that the GGT 2030 plan is adequately resourced.

#### TABLE14: MTSF AND PRIORITIES APPLICABLE TO GPT

Medium Term Strategic Framework	Provincial Priorities	GPT Priorities
A capable, ethical and developmental state     Economic transformation and job creation	Economy, jobs and infrastructure	Enhanced sound finances in the province     Increased oversight and compliance with legislated prescripts     Sustainable local government finances     Reduced youth unemployment     Alternative sources of funding

#### Global economy and emerging markets

The COVID-19 pandemic has had a profound impact, socially and economically, at the global and national level, particularly in 2020, although as the year progressed, the magnitude of the estimated economic trough diminished as most countries managed their economies around the pandemic. Hence, growth estimation revisions improved; the latest estimation is a contraction of 3.5 per cent globally, as per the January 2021 estimation by the International Monetary Fund (IMF). The shock of negative growth rates in 2020 has aggregated the pandemic's effects on the global and the national economy. More importantly, these negative outcomes affect vulnerable people's livelihood, distressing the poor, youth, women, the informally employed and those who work in contact-intensive sectors.

#### The South African economy

The South African economy recovered in the third quarter of 2020 when it grew by 66.1 per cent quarter-on-quarter after a disappointing second quarter fueled by the COVID-19 pandemic crisis. The recovery was in line with the global recovery, which has improved the prospects for 2020. The contraction trajectory for overall 2020 growth has remained, due to the significantly lower public and private investment. In 2021, the economy is expected to continue with its recovery, but the 2020 challenges to the economy will remain. This means that the South African economy is expected to grow by 3.6 per cent in 2021. Considering the significant contraction in 2020, the economy is yet to show signs of reaching pre-pandemic levels. On the other hand, though the Gauteng economy is expected to have contracted by 7.2 per cent in 2020 it should recover by 3.2 per cent in 2021. The stricter lockdown regulations in 2020 impacted the South African labour market negatively. Although the third quarter of 2020 was less strict, unemployment continued to increase, and employment to decrease. The number of unemployed persons increased by 52.1 per cent quarter-on-quarter in the third quarter, and the unemployment rate reached 30.8 per cent; it is the highest since the Quarterly Labour Force Survey began in 2008. This was due to the depressed economy, which was unable to create adequate employment. Hence, employment decreased by 13.6 per cent quarter-to-quarter and decreased by 13.3 per cent year-on-year.

#### The Gauteng economy and implications for the fiscus

The Gauteng Provincial COVID-19 Response Plan focuses on six pillars, namely:

- Comprehensive health response
- Food security and social relief
- State capacity and adaptability
- Economic response
- · Social mobilisation and human solidarity
- Law enforcement and compliance.

In line with this response, the GPG has taken a strict approach to dealing with the social and economic impacts of the COVID-19 crisis in the Province. The Province's response is centered on six pillars that encompass comprehensive health, food security and social relief, state capacity and adaptability, economic response, social mobilisation and human solidarity and law enforcement and compliance. On the health front, the Province launched a comprehensive health response, which includes screening, testing, hospital management of patients, and the procurement of personal protective equipment (PPE) for frontline and other essential workers. Based on the national stimulus plan of R500 billion, the province developed plans to realign resources to support the provincial economy. To minimise food insecurity risks, the province has distributed food parcels to households within the province, based on poverty, income and employment indicators.

The informal and private household sectors were hit particularly hard, with quarter-on-quarter decreases of 21.9 per cent and 23.6 per cent in employment. On the other hand, the formal sector experienced a relatively minor decrease of 10.8 per cent quarter-on-quarter. The Gauteng labour market also experienced a similar trend, but with a much higher unemployment rate of 33.7 per cent. The loss of income caused by job losses exacerbates poverty and inequality risks. The food poverty rate was estimated at 20.5 per cent of the total population in Gauteng in 2019. This translates to about 3 million Gauteng residents that are living below the food poverty line. The interplay between the COVID-19 outbreak, job losses and the contraction in demand means that households face a higher risk of slipping deeper into poverty and will likely experience more significant challenges in regaining their livelihoods during the recovery period.

The Gauteng Recovery Plan includes plans for reviving the economy through the District Development Model (DDM) as part of spatial transformation of the province. Among other district specific interventions, investment in bulk infrastructure and Special Economic Zones (SEZs) remain at the fore. The plans for the development of SEZs in different districts of the province are in place. The plans to revive the manufacturing sector in the province are also in place. They aim to focus on handling urgent issues to retain current investment/ jobs and engage the private sector in economic masterplans.

Nonetheless, the most crucial intervention in 2021 is the procurement of the COVID-19 vaccine. The sharp contraction in economic growth resulting from the pandemic and the previous measures to contain it, coupled with the loss of income, will exacerbate the challenges of poverty, inequality and unemployment. Furthermore, the low growth environment and the fiscal measures utilized to minimise the impact on economic growth, will have significant implications for public finances, which are already constrained.

#### Acts, rules and regulations

- Gauteng Provincial Appropriation Act, 2019 (Act 7 of 2019)
- Gauteng Finance Management Supplementary Act, 2018 (Act 1 of 2000)
- Protection of Personal Information Act, 2013 (Act 4 of 2013)
- State Liability Amendment Act, 2011 (Act 14 of 2011)
- Municipal Finance Management Act, 2003 (Act 56 of 2003)
- Broad-Based Black Empowerment Act, 2003 (Act 53 of 2003)
- Disaster Management Act, 2002 (Act 57 of 2002), as amended, and Regulations
- Promotion of Administrative Justice Act, 2000 (Act 3 of 2000)
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000 (Act 4 of 2000)
- Preferential Procurement Policy Framework Act, 2000 (Act 5 of 2000) and Regulations
- Promotion of Access to Information Act, 2000 (Act 2 of 2000)
- Public Finance Management Act, 1999 (Act 1 of 1999) and Regulations
- Employment Equity Act, 1998 (Act 55 of 1998)
- Basic Conditions of Employment Act, 1997 (Act 75 of 1997)
- Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)
- Labour Relations Act, 1995 (Act 66 of 1995)
- Public Service Act, 1994 (Act 103 of 1994) and Regulations

# 2. REVIEW OF THE CURRENT FINANCIAL YEAR (2020/21)

GPG has formulated a provincial plan under the theme 'Growing Gauteng Together'. This plan is cascaded from the 2019 – 2024 MTSF, which is aligned to the NDP. The Growing Gauteng Together plan is anchored on seven pillars:

- Economy, jobs and infrastructure
- Education, skills revolution and health
- Integrated human settlements and land release
- Safety, social cohesion and food security
- Building a capable, ethical and developmental state
- Towards a better Africa and the World
- Sustainable development for future generations.

In line with the provincial priorities, the Department has formulated its own four key priority outcomes. Performance against these priorities is outlined below:

#### Enhanced sound finances in the province

The objective of this key focus area is multipronged and focuses on three main elements: improving fiscal management and increased compliance that promotes clean governance and accountability; integrating and synergising budget and planning processes; and improving revenue collection.

The Department aims to ensure effective functioning of the Provincial Revenue Fund and credible cash flow projections that result in optimal performance of the Provincial Investment Portfolio and a sustainable liquidity position in the Province. In that regard cash disbursements to departments were also maintained below provincial revenue streams. An adjustment budget was tabled in the third quarter in line with prescribed timeframes.

The Department will continue to implement cost-cutting practices on cost containment items; this will be done during both budget formulation and operations. It will apply appropriate fiscal policy to inform budgets and performance management reviews of compensation of employees (CoE) to ensure outcome, impact, efficiency and productivity gains to inform budgets. The Department finalised draft chapters and internal editing of the 2021 SERO as part of the process for conducting the socioeconomic review and outlook for the Province.

Optimisation and diversification of own revenue collection is critical in augmenting the equitable shares and conditional grant funding allocations that the Province receives. Up to the end of the third quarter of the 2020/21 financial year, GPG collected R4.6 billion, which is 78 per cent of the adjusted appropriation of R5.9 billion. The implementation of a revenue enhancement strategy will enhance, diversify and expand provincial revenue. This will assist GPG to alleviate some of its financial constraints and provide resources where they are needed.

#### Increased compliance with legislated prescripts

This key focus area is critical as it aims to promote and enforce transparency and effective Supply Chain Management (SCM) in the Province and enhance and protect organisational value. This will be achieved by providing independent, objective assurance and consulting services that add value to the operations of GPG through systematic evaluation of governance risk management and controls that will fuel a culture of good governance in the province. The department will also promote accountability through substantive reflection of financial activities as well as compliance with financial norms and standards in PFMA compliant institutions, while incorporating automated solutions in the institutions of GPG. In improving audit outcomes, GPT will strengthen internal controls throughout the Province and provide assurance through implementation of internal audits.

The open tender process has been implemented successfully in the Province, with all departments and six entities having implemented this process. Its implementation has culminated in the adoption of the Gauteng Finance Management Supplementary Act by the Provincial Legislature. This act promulgates the open tender principles, indicating the seriousness with which GPG intends not only to deal with fraud and corruption but to enhance transparency and promote clean government across the Province.

To address the COVID-19 pandemic, the Department developed guidelines on emergency procurement and intensified its monitoring of the process. As at this review, the procurement of COVID-19 related requirements is no longer automatically regarded as emergency procurement and all institutions are required to report related procurement transactions on a monthly basis. The Department also tracked all internal audit recommendations in departments and entities and the implementation of the Auditor-General's findings was followed up.

The Department continued to monitor the payment of suppliers by provincial departments to ensure compliance with the 30 days supplier payment policy. In supporting payment of suppliers on time, the Department ensured that 82 per cent of supplier invoices are submitted electronically against the target of 70 per cent. GPT has paid 100 per cent of invoices received within the stipulated 30 days. The GPT ensured that all departments submitted their financial statements for audit purposes.

#### Sustainable local government finances

The objective of this outcome is to build capacity and capability to strengthen financial management practices in municipalities. This will be achieved through:

- An impact oversight and support role on the implementation of municipal budgets, in-year reporting and financial performance
- Building capacity and capability to strengthen financial management practices to improve pro-activeness in supporting delegated municipalities
- Improved MFMA compliance by Gauteng delegated municipalities (across the accountability cycle).

In support of municipalities, the Department held intergovernmental relations (IGR) engagements with relevant stakeholders. As part of improving MFMA compliance by Gauteng delegated municipalities (across the accountability cycle) quarterly assessments were conducted on all eight delegated municipalities to determine their MFMA compliance. Further, assessments

were carried out on the municipalities' draft and adopted budgets to assess their financial health and budget transfers from the provincial government to local government were gazetted.

The Department furthermore promoted accountability through substantive reflection of financial activities as well as compliance with financial norms and standards in MFMA compliant institutions.

#### Reduced youth employment

As part of Tshepo 1 Million initiative to reduce youth employment, the Department has ensured that for this financial year, 64 youth are placed on internship programmes. This includes the Department providing external bursaries to deserving students.

# 3. OUTLOOK FOR THE COMING FINANCIAL YEAR (2021/22)

In working towards the realisation of the outcomes set out in the Department's strategic plan, the GPT will continue to focus on the following deliverables over the 2021 MTEF period:

- Ensure the effective and efficient administration of provincial and fiscal resources and obtain value for money through redirecting the existing limited fiscal envelope towards service delivery and tabling a spatial-referenced MTEF budget that finances the GGT 2030 vision
- Implement the Own Revenue Enhancement Strategy in GPG
- Contribute to youth employment and skills development (and support the Tshepo 1 Million initiative) through learnership programmes that promote skills development and workplace experiential learning
- Support provincial departments and entities to promote improved legislative compliance in line with financial regulations and improved audit outcomes
- Provide oversight and support to promote compliance with SCM prescripts
- Be proactive and interventionist in providing an oversight and support role on the implementation of municipal budgets, and guide and advise municipalities towards MFMA compliance
- Provide independent, objective assurance and consulting services that are designed to add value to and improve the
  operations of GPG institutions.

#### a) Enhanced sound finances in the province

The objective of this key focus area is multipronged and focuses on three main elements; improving fiscal management and increased compliance that promotes clean governance and accountability, integrating and synergizing budget and planning processes as well as improving revenue collection.

The continued slow economic growth resulting from the impact of the COVID-19 pandemic is anticipated to result in less revenue collection because of the anticipated low gross domestic product growth rate, downgrading by Moody and Fitch and low own revenue collections by key departments within the Province and by municipalities. The publications of the Socio-Economic Review and Outlook and the Medium Term Budget Policy Statement are critical in providing an overview of economic and socio-economic developments at global, national and provincial levels. It supports the provincial budgeting processes by providing a wide range of analyses that informs policy decision makers on progress on development challenges and service delivery within the different spheres of provincial government. A synergized approach and collaboration amongst all spheres of government is critical in the delivery of services to Gauteng communities. An enhanced and integrated planning and budgeting process will result in improved service delivery as credible budgets that fulfil the provincial key priorities will be tabled. Having credible cash flow projections will ensure that cash flows are in line with revenue streams and thus, the provincial liquidity position will remain at sustainable levels. Provincial expenditure will be monitored and reported on to ensure that money is spent on deliverables that fulfil the vision of the GGT 2030 plan, driving demographic and district profiling, governance and financial management, integrated services provisioning, infrastructure engineering, spatial restructuring and economic positioning.

#### b) Increased compliance with legislated prescripts

Provincial departments and entities will be supported to promote improved legislative compliance in line with financial regulations and improved audit outcomes. The Consolidated Annual Financial Statement will be prepared and submitted to the Gauteng Provincial Legislature in compliance with the prescribed timelines. Continued reporting on 30 days payment will promote GPG departments' compliance with the timelines. The institutionalisation of risk management in GPG institutions will lead towards the realisation of the implementation of the combined risk assurance models in Gauteng. Internal audit will also provide independent, objective assurance and consulting services that are designed to add value to and improve the operations of GPG institutions through a systematic evaluation of governance risk management and controls and to enhance and protect organisational value by providing risk-based and objective assurance, advice and insight to fuel a culture of good governance in the Province.

The GPT intends to promote and enforce transparency and effective supply chain management in Gauteng Province through functions in the Provincial Supply Chain Management (PSCM) programme. The PSCM programme will produce monitoring reports on township spend and subcontracted contracts in support of the Township Economy Revitalisation Strategy. Training workshops will also be provided to Gauteng township-based suppliers in support of supplier development and raising awareness of township suppliers on government procurement opportunities. The workshops will include designated groups and businesses of military veteran as identified by departments.

#### c) Sustainable local government finances

The GPT endeavours to be proactive in providing oversight and support with the implementation of the MFMA to the eight delegated municipalities in Gauteng. Through the Municipal Financial Governance programme, the Department will participate in and host IGR stakeholder engagements through various fora and provide training initiatives. MFMA compliance assessments will be conducted to monitor the level of implementation of the MFMA and its regulations by the delegated municipalities, identify gaps and provide support where needed. Furthermore, the programme will conduct budget assessments on the tabled, adopted and adjusted budgets of the eight delegated municipalities in Gauteng to improve compliance with the MFMA and the MFMA Regulations and to improve the number of funded municipal budgets in Gauteng.

#### d) Reduced youth unemployment

The department will contribute to youth employment and skills development (and support the Tshepo 1 Million initiative) through learnership programmes that promote skills development and workplace experiential learning and endeavours to appoint youth as part of its staff establishment.

#### e) Alternative sources of funding

The Department, though GIFA, will identify and develop strategic bankable infrastructure projects and explore various alternative and innovative funding and financing mechanisms to enhance and improve service delivery and economic development in the Province. Sourcing of alternative funds alleviates the pressure on the already strained fiscus for the delivery of strategic infrastructure projects. The GIFA will pursue collaborative partnerships with the private sector and forge and establish strategic partnerships with relevant stakeholders as part of the roadmap to support the agency's projects in reaching financial close. GIFA will also augment project development capacity and co-funding and explore project development funding and capacity support through partnerships with grant funding institutions.

#### 4. REPRIORITISATION

The department reprioritised the budget baselines to identify savings that will be utilised to fund the spending plan over the MTEF. The Department reallocated R12.9 million from compensation of employees in Programme 6: Gauteng Audit Services towards the committed outsourced specialised audits. The Department will implement more cost effective ways to render the supporting administrative services.

#### **5. PROCUREMENT**

The delivery of many outputs of the Department depends on the departmental staff and therefore the expenditure on such programme outputs does not fully reflect in the Department's annual procurement plan. The Department's procurement plan for 2021/22 reflects the procurement of goods and services from external suppliers, which includes the projects noted below. The Department continue to procure the probity audit services required for the Open Tender Process. The Open Tender Process addresses the issue of fraud and corruption and improves transparency in government procurement processes.

External suppliers will also be required when the Department implements projects and programmes such as the media services for the province's budget tabling day events and the implementation of the infrastructure delivery management service. The suppliers also play a role in respect of the Department's key programmes such as the P-Card software licenses, E-Invoicing support and maintanence, support to municipalities regarding the implementation of the standard chart of accounts and external training (i.e. annual financial statements, GRAP and continue professional development training for internal auditors). The abovementioned procurement plan has been affected by the budget cuts. These will negatively affect the implementation of some projects.

#### 6. RECEIPTS AND FINANCING

#### 6.1 Summary of receipts

TABLE14.1: SUMMARY OF RECEIPTS: GAUTENG PROVINCIAL TREASURY

Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Med	ium-term estimate	s	
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Equitable share	595 230	624 539	692 956	807 778	677 458	665 133	754 845	769 520	808 594
Total receipts	595 230	624 539	692 956	807 778	677 458	665 133	754 845	769 520	808 594

The equitable share spending of the Department increased from R595.2 million in 2017/18 to R693 million in 2019/20. The main appropriation amounts to R807.8 million and the revised estimates amount to R665.1 million in 2020/21. The reduction was due to budget cuts to fund the GPG's COVID-19 response plans. The allocation increases from R754.8 million in 2021/22 to R808.6 million in 2023/24. This increase in the allocation caters for the departmental plans to implement the approved structure after obtaining DPSA approval and to implement the projects and programmes planned for the MTEF period.

Over and since the 2021 MTEF the Department has been affected by the budget cuts effected from the 2020 MTEF. The budget baselines have been reduced in the 2021 MTEF from R864.4 million to R754.8 million in 2021/22, from R920.3 million to R769.5 million in 2022/23 and from R960.8 million to R808.6 million in 2023/24.

The department's MTEF budget provides for various key projects and programmes, such as media services for the province's budget tabling day events and the implementation of the infrastructure delivery management service. The budget also provides for the P-Card software licenses, support to municipalities regarding the implementation of the standard chart of accounts and external training (i.e. annual financial statements, GRAP and the Institute of Internal Auditors training). The Gauteng municipalities will be supported by the introduction of Asset Maintenance Master Plans in 2021/22 and the development of long term financial policies in 2022/23.

#### 6.2 Departmental receipts

TABLE 14.2: SUMMARY OF DEPARTMENTAL RECEIPTS

	Outcome			Main Adjusted appropriation		Revised estimate	Medium-term estimates		
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Tax receipts									
Sales of goods and services other than capital assets	834	1 041	657	1 238	1 238	1 107	1 306	1 369	1 429
Transfers received									
Interest, dividends and rent on land	619 878	819 944	1 034 732	550 000	550 000	749 653	583 009	622 106	668 826
Sales of capital assets	95	5	8	_	-	131	_	-	-
Transactions in financial assets and liabilities	633	468	374	557	557	557	588	616	643
Total departmental receipts	621 440	821 458	1 035 771	551 795	551 795	751 448	584 903	624 091	670 898

The sources of departmental receipts are interest earned cash balances, staff parking fees and recovery of debts from previous financial years. The interest revenue accounts for 99.7 percent of the total revenue collected by the Department in each financial year.

The interest revenue increased from R619.9 million in 2017/18 to R 1 billion in 2019/20. The revenue collection increased by R214.3 million between the 2018/19 and 2019/20 financial years. The interest revenue budget is set conservatively given that an increased spending in the province would reduce the cash balances and result in lower interest revenue earned. For this reason, the revenue budget is set to increase from R584.9 million in 2021/22 to R624.1 million in 2022/23 and R670.9 million in 2023/24.

Sales of goods and services other than capital assets include the staff parking fees and the sale of tender documents. The sales decrease from R834 000 to R657 000 between 2017/18 and 2019/20. The budget for sales of goods and services other than capital assets increases from R1.3 million in 2021/22 to R1.4 million in 2023/24. The availability of tender documents online enables service providers to download documents for free from the tender portal and this reduces the revenue collected from their sale.

#### 7. PAYMENT SUMMARY

#### 7.1 Key assumptions

The 2021 MTEF budget is informed by GPT's Strategic Plan, Annual Performance Plan, the provincial outcomes and the GPG's sixth administration programme of action (POA). The following key assumptions inform the budget: Implementation of the wage freeze by Provincial Treasury reduced the departmental baseline by 12.7 per cent in 2021/22, 16.4 per cent in 2022/23 and 15.8 per cent in 2023/24.

#### **Programme summary**

TABLE 14.3: SUMMARY OF PAYMENTS AND ESTIMATES BY PROGRAMME: GAUTENG PROVINCIAL TREASURY

		Outcome			Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
1. Administration	132 861	132 194	141 191	171 366	153 610	149 221	161 449	163 216	175 573
2. Sustainable Fiscal Resource Management	140 558	145 130	190 039	171 013	152 821	151 829	164 452	166 851	173 791
3. Financial Governance	104 893	105 735	111 076	131 627	125 397	121 875	140 275	149 866	156 611
4. Provincial Supply Chain Management	96 648	107 996	106 525	128 117	99 227	101 534	105 239	108 562	113 446
5. Municipal Financial Governance	43 471	44 955	50 741	76 285	46 506	43 173	66 448	64 793	67 711
6. Gauteng Audit Services	76 799	88 529	93 384	129 370	99 897	97 501	116 982	116 232	121 462
Total payments and estimates	595 230	624 539	692 956	807 778	677 458	665 133	754 845	769 520	808 594

#### 7.3 Summary of economic classification

TABLE 14.4: SUMMARY OF PROVINCIAL PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	dium-term estimat	es
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	523 627	549 368	580 612	738 086	606 883	594 311	689 662	705 176	737 446
Compensation of employees	434 733	453 736	469 617	647 202	527 189	506 423	620 393	641 489	670 867
Goods and services	88 894	95 632	110 995	90 884	79 694	87 888	69 269	63 687	66 579
Transfers and subsidies to:	67 399	70 648	106 247	68 005	63 506	63 531	64 739	64 163	65 946
Departmental agencies and accounts	55 385	58 544	101 940	66 872	61 406	61 406	64 044	63 706	65 468
Non-profit institutions	10 000	10 000	-	_	-	-	_	-	-
Households	2 014	2 104	4 307	1 133	2 100	2 125	695	457	478
Payments for capital	4 196	4 460	6 097	1 687	7 069	7 291	444	181	5 202
Machinery and equipment	4 168	4 460	6 097	1 687	7 069	7 291	444	181	5 202
Software and other intangible assets	28	-	_	_	_	-	_	_	_
Payments for financial assets	8	63	-	-	_	-	-	-	-
Total economic classification	595 230	624 539	692 956	807 778	677 458	665 133	754 845	769 520	808 594

The equitable share spending of the department increased from R595.2 million in 2017/18 to R693 million in 2019/20. The main appropriation amounts to R807.8 million in 2020/21. During the special and normal adjustments, the budget decreased to R677.4 million in 2020/21, the funds were surrendered back to the Provincial Revenue Fund in order fund requirements of the COVID-19 response plan. The 2020/21 revised estimate amounts to R665.1 million. Over the MTEF the baseline allocation decreases from R864.4 million to R754.8 million in 2021/22, from R920.3 million to R769.5 million in 2022/23 and from R960.8 million to R808.6 million in 2023/24. The provincial budget cuts reduced the Department's budget for compensation of employees, goods and services, payments for capital assets, external bursaries as well as transfers and subsidies to GIFA. Over the MTEF, the department reallocates funds for the open tender probity audits from GPT to GPG departments following the decentralisation of the probity audit function from GPT.

Expenditure on compensation of employees increased from R434.7 million in 2017/18 to a projected amount of R506.4 million in 2020/21. The budget continues to grow in the 2021 MTEF period, from R620.4 million in 2021/22 to R670.9 million in 2023/24, which corresponds with the departmental plans to implement the new organisational structure that was approved by the DPSA. The budget for compensation of employees provides for all personnel related costs.

On goods and services, the Department has made provisions for key projects and initiatives over the 2021 MTEF period, such as the media services for the province's budget tabling day events and the implementation of the infrastructure delivery management service. The budget also provides for the P-Card software licenses, support to municipalities regarding the implementation of the standard chart of accounts and external training (i.e. annual financial statements, GRAP and continued professional development training for internal auditors)). The Gauteng municipalities will be supported by introduction of Asset Maintenance Master Plans during 2021/22. The development of long term financial policies will be implemented during 2022/23. The budget for goods and services decreased from R90.9 million in 2020/21 to R66.6 million in 2023/24 due to budget cuts and the suspension of probity audit funds to GPG departments. This budget also provides for operational expenses such as property payments and administrative fees.

Transfer payments to GIFA increased from R58.5 million in 2018/19 to R102 million in 2019/20. The budget for the GIFA's operations amounts to R61.4 million in 2020/21 and it increases from R64 million to R65.5 million over the MTEF. The transfer was affected by the budget cuts as well, hence the marginal increase in the budget. Transfers to households increased from R2.1 million in 2017/18 to R4.3 million in 2019/20 and over the 2021 MTEF reduces to R695 000 in 2021/22, R457 000 in 2022/23 and R478 000 in 2023/24. This is to provide for external bursaries to disadvantaged students.

Payments for capital assets mainly fund the provision of tools of trade for departmental officials. The resourcing is based on a structured IT equipment refresh process which is informed by the economically useful life of the various IT assets and warranties, as well additional funds for the provision of servers. The allocation reduces over the MTEF period from R7.1 million in 2020/21, to R444 000 in 2021/22, to R181 000 in 2022/23 due to budget cuts. In 2023/24 the budget increases to R5.2 million.

#### 7.4 Infrastructure payments

N/A

#### 7.4.1 Departmental infrastructure payments

N/A

#### 7.4.2 Departmental Public-Private-Partnership (PPP) projects

The Department does not have any PPP projects. The Provincial Treasury's oversight responsibilities for PPPs within the Province are housed under the Sub-programme: Infrastructure Management (Element: PPP unit).

#### 7.5 Transfers

#### 7.5.1 Transfers to public entities

N/A

#### 7.5.2 Transfers to other entities

TABLE 14.5: SUMMARY OF DEPARTMENTAL TRANSFERS TO OTHER ENTITIES: GAUTENG PROVINCIAL TREASURY

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Gauteng Infrastructure Funding Agency	55 385	58 544	101 940	66 872	61 406	61 406	64 044	63 706	65 468
Total departmental transfers	55 385	58 544	101 940	66 872	61 406	61 406	64 044	63 706	65 468

Transfer payments to the GIFA increased from R58.5 million in 2018/19 to R102 million in 2019/20. The budget for the GIFA's operations amounts to R61.4 million in 2020/21. It increases from R64 million to R65.5 million over the MTEF, being affected by budget cuts as prescribed by National Treasury. The increase in allocation is aimed at ensuring a sustainable pipeline of strategic infrastructure projects that are catalysts for socio-economic development in the province. In the coming financial years, the GIFA will continue sourcing projects from municipalities and provincial departments and financing their feasibility studies through the Project Preparation Facility (PPF).

#### 7.5.3 Transfers to local government

N/A

#### 8. PROGRAMME DESCRIPTION

#### **PROGRAMME 1: ADMINISTRATION**

#### **Programme description**

To provide effective and ethical leadership, management and administrative support to enable the Department to deliver on its mandate.

#### **Programme objectives**

- To provide proactive political, strategic and administrative support to the MEC.
- To manage and facilitate the provision of organisational risk and integrity management.
- To manage and facilitate the provision of executive support and stakeholder management services.
- To ensure sound financial management in the GPT.
- · To ensure compliance to good governance principles by providing corporate support services to the Department.
- To manage and coordinate the implementation of strategic management services.

TABLE 14.6: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: ADMINISTRATION

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
1. Office of the MEC	6 910	6 456	9 630	7 830	11 470	11 470	8 297	8 675	9 064
2. Office of the HOD	19 133	18 771	20 250	15 167	22 883	22 192	16 045	16 782	17 536
Corporate     Management	79 466	79 087	81 667	112 293	88 551	84 853	108 795	109 762	114 702
4. Financial Management Services (CFO)	27 352	27 880	29 644	36 076	30 706	30 706	28 312	27 997	34 271
Total payments and estimates	132 861	132 194	141 191	171 366	153 610	149 221	161 449	163 216	175 573

TABLE 14.7: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	dium-term estimat	Medium-term estimates		
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24		
Current payments	127 669	127 310	134 764	168 546	145 281	140 670	160 310	162 578	169 893		
Compensation of employees	87 154	90 807	94 512	133 905	111 425	109 141	127 648	134 463	140 513		
Goods and services	40 515	36 503	40 252	34 641	33 856	31 529	32 662	28 115	29 380		
Interest and rent on land											
Transfers and subsidies to:	995	405	330	1 133	1 260	1 260	695	457	478		
Provinces and municipalities											
Households	995	405	330	1 133	1 260	1 260	695	457	478		
-	4 196	4 460	6 097	1 687	7 069	7 291	444	181	5 202		
Machinery and equipment	4 168	4 460	6 097	1 687	7 069	7 291	444	181	5 202		
Software and other intangible assets	28	-	-	_	-	-	-	-	-		
Payments for financial assets	1	19	-	-	_	-	-	-	-		
Total economic classification	132 861	132 194	141 191	171 366	153 610	149 221	161 449	163 216	175 573		

The expenditure for Administration decreased from R132.8 million in 2017/18 to R132.2 million in 2018/19. Expenditure slightly increased to R141.2 million in the 2019/20 financial year. The revised estimates for 2020/21 amounts to R149.2 million due to the surrender of funds for compensation of employees during the special adjustments budget and the mid-year adjustments budget processes. Over the MTEF period, the budget increases from R161.4 million in the 2021/22 financial year to R163.2 million in 2022/23 and R175.6 million in 2023/24.

Expenditure on compensation of employees increases from R87.2 million in 2017/18 to R94.5 million in 2019/20 financial year. The revised estimate for 2020/21 amounts to R109.1 million. Over the MTEF period, the budget allocation is as follows; R127.6 million in 2021/22; R134.5 million in 2022/23 and R140.5 million in 2023/24. The increase in compensation of employees is due to increase in capacity to support the growth in the Department in terms of personnel and functions. The budget for compensation of employees provides for all personnel related costs.

The main cost drivers under goods and services are utilities, external audit costs, lease payments, communication, and property payments. The Department also has various projects earmarked and catered for under goods and services such as the capacity building interventions in line with the Workplace Skill Plan, licenses for ERP system and Corporate Performance and Evaluation Information Systems.

Payments for capital assets expenditure increases from R4.2 million in 2017/18 to R6.1 million in 2019/20. The revised estimates budget in 2020/21 amounts to R7.3 million.

Payments for capital assets mainly fund the provision of tools of trade for departmental officials. The resourcing is based on a structured IT equipment refresh process which is informed by the economically useful life of the various IT assets and warranties, as well the additional funds for the provision of servers. The allocation reduces over the MTEF period from R7 million in 2020/21, to R444 000 in 2021/22, to R181 000 2022/23 due to budget cuts. In 2023/24 the budget increases to R5.2 million.

#### **SERVICE DELIVERY MEASURES**

#### **PROGRAMME1: ADMINISTRATION**

	Estimated performance	N	Medium-term estimates		
Programme performance measures	2020/21	2021/22	2022/23	2023/24	
AG audit outcome	Unqualified audit outcome	Unqualified audit outcome	Unqualified audit outcome	Unqualified audit outcome	
% of supplier payments paid within 30 days after receipt of correct invoice	100%	100%	100%	100%	
Number of APP submitted to GPL on due date	2	1	1	1	
Number of approved departmental risk register	New Indicator	1	1	1	
Number of workshops and/or training conducted to promote awareness on Gender Based Violence, Femicide and LGBTQ	New Indicator	3	3	3	
50% or more women in SMS	New Indicator	50% and above	50% and above	50% and above	
% of youth in development programmes against the staff establishment	10%	10%	10%	10%	

#### PROGRAMME 2: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

#### **Programme description**

To enforce the effective and efficient administration of fiscal resources at provincial institutions.

#### **Programme objectives**

- To provide socio-economic research and analysis as well as ensure effective oversight over revenue.
- To develop and manage the implementation of policy frameworks.
- To enhance and monitor infrastructure performance of provincial departments, entities and municipalities.
- To promote and enforce transparency and effective management of the provincial financial assets portfolio.
- To monitor and report on financial and non-financial performance in provincial institutions.

TABLE 14.8: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Me	Medium-term estimates	
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Programme Support/ Office of the DDG	60 241	62 670	106 113	71 824	65 340	65 148	69 016	68 793	71 296
2. Budget Management	24 096	26 182	26 061	29 541	27 841	27 841	29 668	30 336	31 701
3. Economic and Fiscal Policy Oversight	14 349	13 136	13 461	13 795	13 795	13 395	14 619	15 321	16 012
Infrastructure     Management	12 865	12 744	12 906	22 042	13 174	13 174	14 541	14 036	14 690
5. Financial Asset and Liabilities Management	12 960	11 994	12 385	14 981	13 881	13 481	15 876	16 639	17 388
6. Public Finance	16 047	18 404	19 113	18 830	18 790	18 790	20 732	21 726	22 704
Total payments and estimates	140 558	145 130	190 039	171 013	152 821	151 829	164 452	166 851	173 791

TABLE14.9: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	dium-term estima	tes
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	85 098	86 532	87 909	104 141	91 315	90 323	100 408	103 145	108 301
Compensation of employees	66 955	68 154	69 530	86 495	74 727	73 053	84 873	88 296	92 782
Goods and services	18 143	18 378	18 379	17 646	16 588	17 270	15 535	14 849	15 541
Interest and rent on land									
Transfers and subsidies to:	55 460	58 598	102 130	66 872	61 506	61 506	64 044	63 706	65 468
Departmental agencies and accounts	55 385	58 544	101 940	66 872	61 406	61 406	64 044	63 706	65 468
Households	75	54	190		100	100			
Payments for capital assets									
Buildings and other fixed structures									
Land and sub-soil assets									
Payments for financial assets									
Total economic classification	140 558	145 130	190 039	171 013	152 821	151 829	164 452	166 851	173 791

Expenditure increased from R140.6 million in 2017/18 to R190 million in the 2019/20, due to increased allocation on transfer payments. The budget is set to increase from R164.5 million in 2021/22 to R173.8 million in 2023/24 to provide for transfer payments and personnel costs and a portion to goods and services.

The average spending on compensation of employees was R68.2 million during the first three years under review. The revised estimates amount to R73 million in 2020/21 and was informed by the new organisational structure that has been agreed by DPSA.

The budget for compensation of employees over the MTEF increases from R84.9 million (2021/22) to R88.3 million (2022/23) and R92.8 million (2023/24) to accommodate the requirements of the approved new organisational structure, which has two new units (i.e. data management sub-unit and infrastructure support sub-unit).

Expenditure on goods and services increased by R235 000 between the 2017/18 and 2018/19 financial years and then decreased by R1.8 million in 2020/21 due to funds surrendered back to the Provincial Revenue Fund to provide for the requirements of the COVID-19 response plan. For the MTEF period the allocation for goods and services is R15.5 million in 2021/22, R14.8 million in 2022/23 and R15.5 million in 2023/24. The main cost drivers under this programme are media services, implementation of the Infrastructure Delivery Management System (IDMS), and the printing of provincial publications such as SERO, MTBPS, and the budget books. The budget for media services and IDMS has been cut.

Transfer payments to GIFA increased from R58.5 million in 2018/19 to R102 million in 2019/20. The budget for the GIFA's operations amounts to R61.4 million in 2020/21 and it increases from R64 million to R65.5 million over the MTEF. The transfer was affected by the budget cuts as well, hence the marginal increase in the budget. The increase in allocation is aimed at ensuring a sustainable pipeline of strategic infrastructure projects that are catalysts for socio-economic development in the province. In the coming financial years, the GIFA will continue sourcing projects from municipalities and provincial departments and financing their feasibility studies through the PPP.

#### **SERVICE DELIVERY MEASURES**

#### PROGRAMME 2: SUSTAINABLE FISCAL RESOURCE MANAGEMENT

	Estimated Medium-term estimates performance					
Programme performance measures	2020/21	2021/22	2022/23	2023/24		
% of GPG wage bill against allocated budget	60% or less	60% or less	59% or less	59% or less		
% increase in the budget allocated for non-personnel non- capital expenditure	5% increase	7% increase	10% increase	10% increase		
Number of credible spatially referenced MTEF budgets tabled in line with prescribed timeframes	1 MTEF budget	1 spatially referenced MTEF budget tabled	1 spatially referenced MTEF budget tabled	1 spatially MTEF budget tabled		

	Estimated performance		Medium-term estimates	
Programme performance measures	2020/21	2021/22	2022/23	2023/24
	2 adjustment	1 spatially	1 spatially	1 spatially
	budgets tabled	referenced	referenced	referenced
		adjustment budget	adjustment budget	adjustment budget
		tabled	tabled	tabled
% of assessment reports of the submitted planning documents completed within 10 working days	100%	100%	100%	100%
Cash disbursements to departments in line with	Cash disbursed	Cash disbursed	Cash disbursed	Cash disbursed
appropriation	to departments	to departments	to departments	to departments
	equivalent to	equivalent to	equivalent to	equivalent to
	appropriation	appropriation	appropriation	appropriation
AG Audit outcome for the Provincial Revenue Fund	Unqualified audit	Unqualified audit	Unqualified audit	Unqualified audit
	opinion with no	opinion with no	opinion with no	opinion with no
	other matters	other matters	other matters	other matters
% increase in provincial own revenue collection	5.3%	6.0%	6.7%	7.5%
Number of SERO tabled	1 SERO	1 SERO	1 SERO	1 SERO
	publication tabled	publication tabled	publication tabled	publication tabled
Number of MTBPS tabled	1 MTBPS tabled	1 MTBPS tabled	1 MTBPS tabled	1 MTBPS tabled
Number of Provincial Gazettes on allocations to schools and hospitals	New Indicator	2 Gazettes	2 Gazettes	2 Gazettes
Number of legislated provincial reports produced according	New Indicator	12 IYM	12 IYM	12 IYM
to the National Treasury (NT) timeframes (i.e. Departments'		submissions for	submissions for	submissions for
and entities IYM reports)		departments	departments	departments
		4 IYM submissions	4 IYM submissions	4 IYM submissions
		for entities	for entities	for entities

#### **PROGRAMME 3: FINANCIAL GOVERNANCE**

#### Programme description

To promote accountability through substantive reflection of financial activities as well as compliance with financial standards, norms and standards as contained in the PFMA.

#### **Programme objectives**

- To provide advisory services, monitor and enforce compliance with the PFMA.
- To provide oversight and management of transversal financial systems.
- To ensure compliance in the implementation of the new provincial automation processes.
- To manage and provide oversight on provincial audit and risk management services.
- To enforce the effective implementation of accounting practices and prepare accurate consolidated financial statements.

TABLE14.10: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: FINANCIAL GOVERNANCE

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
1. Programme Support/ Office of the DDG	4 091	4 524	5 102	4 346	3 884	3 884	4 537	4 729	4 942
Provincial     Accounting Services	52 093	50 995	54 149	62 548	61 048	58 716	66 699	74 897	78 268
<ol><li>Provincial Forensic Audits</li></ol>									
Transversal Internal     Audit and Risk     Management	15 696	16 047	16 886	20 685	18 717	18 717	20 811	22 001	22 991
5. Norms and Standards	3 849	3 593	3 504	5 286	5 286	4 826	6 289	6 589	6 885
6. Financial Information Management Systems	29 164	30 576	31 435	38 762	36 462	35 732	41 939	41 650	43 525
Total payments and estimates	104 893	105 735	111 076	131 627	125 397	121 875	140 275	149 866	156 611

TABLE 14.11: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	dium-term estima	tes
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	104 593	105 205	111 039	131 627	124 957	121 435	140 275	149 866	156 611
Compensation of employees	96 336	98 770	103 109	123 649	117 441	111 606	131 976	141 143	147 494
Goods and services	8 257	6 435	7 930	7 978	7 516	9 829	8 299	8 723	9 117
Interest and rent on land									
Transfers and subsidies to:	300	530	37		440	440			
Provinces and municipalities									
Households	300	530	37		440	440			
Payments for capital assets									
Machinery and equipment									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	104 893	105 735	111 076	131 627	125 397	121 875	140 275	149 866	156 611

Expenditure for this programme increases from R104.9 million in the 2017/18 financial year to R111.1 million in the 2019/20 financial year. The 2020/21 revised estimate amounts to R121.9 million. For the MTEF period the allocation is set at R140.3 million in 2021/22, R149.9 million in 2022/23 and R156.6 million in the 2023/24 financial years. The increase will fund various system developments and enhancement projects as a commitment to modernising the public service for effective service delivery.

Compensation of employees increased from R96.3 million in 2017/18 to R103.1 million in 2019/20. The budget increases from R132 million in 2021/22 to R147.5 million in 2023/24 to fund the requirements of the approved new organisational structure. Goods and services expenditure decreases from R8.3 million in 2017/18 to R7.9 million in 2019/20 due to savings on information systems.

Over the MTEF, the goods and services budget ranges between R8.3 million and R9.1 million in 2023/24. The spending focus over MTEF will be on P-Card and E-Invoicing software licenses and automation of Annual Financial Statements production. These efforts are in line with the promotion of accountability through substantive reflection of financial activities as well as compliance with financial norms and standards.

#### **SERVICE DELIVERY MEASURES**

#### **PROGRAMME 3: FINANCIAL GOVERNANCE**

	Estimated performance		Medium-term estimates	
Programme performance measures	2020/21	2021/22	2022/23	2023/24
% of Annual Financial Statements submitted by departments	100%	100%	100%	100%
% of Annual Financial Statements submitted by entities	100%	100%	100%	100%
Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	19/20 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	20/21 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	21/22 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines	22/23 Consolidated Annual Financial Statements tabled at Legislature in line with prescribed timelines
Number of departmental 30-day suppliers' payment compliance reports produced	4	4	4	4
% of supplier invoices submitted electronically	70%	80%	90%	95%

#### **PROGRAMME 4: PROVINCIAL SUPPLY CHAIN MANAGEMENT**

#### **Programme description**

To promote and enforce transparency and effective Supply Chain Management

#### Programme objective

- To establish uniform SCM policy, norms and standards, governance mechanisms and to enforce compliance.
- To provide SCM client support within the GPG.
- To establish SCM transversal contract management mechanisms and strategic procurement.

TABLE14.12: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB-PROGRAMME: PROVINCIAL SUPPLY CHAIN MANAGEMENT

		Outcome		Main Adjusted Revised appropriation appropriation estimate			Medium-term estimates			
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24	
1. Programme Support/ Office of the DDG	19 154	26 333	34 344	30 583	19 595	24 931	12 915	13 518	14 127	
SCM Policy, Norms and Standards	15 659	15 634	15 119	20 080	16 871	16 543	21 042	21 285	22 243	
Governance,     Compliance,     Monitoring and     Evaluation										
4. SCM Client Support	26 568	38 649	29 609	42 988	31 504	28 803	36 748	37 973	39 680	
5. Strategic Procurement	15 453	16 954	17 673	21 381	18 172	18 172	20 664	21 251	22 207	
6. Transversal Contract Management	19 814	10 426	9 780	13 085	13 085	13 085	13 870	14 535	15 189	
7. Movable Asset Management										
8. Procurement Services										
Total payments and estimates	96 648	107 996	106 525	128 117	99 227	101 534	105 239	108 562	113 446	

TABLE14.13: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL SUPPLY CHAIN MANAGEMENT

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	dium-term estima	tes
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	86 427	97 794	103 380	128 117	99 127	101 434	105 239	108 562	113 446
Compensation of employees	72 542	76 465	76 952	105 507	86 305	81 110	102 322	105 522	110 269
Goods and services	13 885	21 329	26 428	22 610	12 822	20 324	2 917	3 040	3 177
Interest and rent on land									
Transfers and subsidies to:	10 214	10 202	3 145		100	100			
Non-profit institutions	10 000	10 000							
Households	214	202	3 145		100	100			
Payments for capital assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets	7								
Total economic classification	96 648	107 996	106 525	128 117	99 227	101 534	105 239	108 562	113 446

The expenditure of the Provincial Supply Chain Management programme increased from R96.6 million in the 2017/18 financial year to R106.5 million in 2019/20. The main budget allocation in 2020/21 amounts to R128.1 million catering for the implementation of the interventions to improve supply chain management in the province and the revised estimate amounts to R101.5 million. The allocations over the MTEF amount to R105.2 million in 2021/22, R108.6 million in 2022/23 and R113.4 million in 2023/24. These allocations provide for increasing the capacity in the various sub-units within the programme; for supplier development to support the Township Economy Revitalisation Strategy.

Expenditure on compensation of employees increased from 72.5 million in 2017/18 to R76.9 in 2019/20 million in line with the requirements of the new organisational structure. The budget increases from R102.3 million in 2021/22 to R110.3 million in

2023/24 to capacitate the various business units within the programme (namely: SCM Policy, Norms and standards, governance, SCM compliance monitoring and evaluation and SCM Client Support).

Spending on goods and services increased from R13.9 million in 2017/18 to R26.4 million in 2019/20 due to increase in payment to probity auditors for the open tender process . The revised estimates for 2020/21 amount to R20.3 million.

The allocation for goods and services over the MTEF is as follows: R2.9 million for 2021/22; R3 million for 2022/23 and R3.2 million for 2023/24. The reduction on goods and services is due to the reallocation of funds for the probity audits from GPT to GPG departments. The focus will be implementation of Township Economy Revitalisation Strategy, other SCM interventions as well as other operational requirements.

#### **SERVICE DELIVERY MEASURES**

#### PROGRAMME 4: PROVINCIAL SUPPLY CHAIN MANAGEMENT

	Estimated performance	Medium-term estimates				
Programme performance measures	2020/21	2021/22	2022/23	2023/24		
Number of SCM compliance assessment completed for Departments	14	14	14	14		
Number of SCM compliance assessment completed for Entities	New Indicator	8	8	8		
% of SCM compliance action plans tracked within 14 departments	100%	100%	100%	100%		
% of SCM compliance action plans tracked within 8 entities	New Indicator	100%	100%	100%		
Number of reports produced on 30% spend on township suppliers including those participating in the high value contracts	4	4	4	4		
Number of reports produced on subcontracted contracts captured on the SRM/SAP system by GPG departments	New indicator	4	4	4		
Number of training	New indicator	4	4	4		
workshops provided to						
Gauteng township-based suppliers						

#### **PROGRAMME 5: MUNICIPAL FINANCIAL GOVERNANCE**

#### **Programme description**

To oversee, assist and support all delegated municipalities with the implementation of the Municipal Finance Management Act.

#### Programme objective

- The Local Government Financial Services function is to oversee, assist and support all delegated municipalities in the development and the implementation of municipal budgets.
- The Municipal Accounting, Reporting and Asset Management function is to oversee, assist and support all delegated municipalities on municipal accounting, auditing, internal audit and asset management.
- The Municipal Compliance and Financial Management Support function is to oversee, assist and support all delegated municipalities with the implementation of the Municipal Finance Management Act.
- The Municipal Fiscal Planning and Policy function is to promote, assist and support all delegated municipalities with better fiscal and long-term financial planning and policy development across all spheres of government and ensure the development of polices.

TABLE14.14: SUMMARY OF PAYMENTS AND ESTIMATES BY SUB PROGRAMME: MUNICIPAL FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24	
1. Programme Support/ Office of the DDG	43 471	44 955	50 741	10 939	46 506	43 173	12 353	12 935	13 517	
Local Government     Financial Services				23 568			24 982	22 181	23 180	
3. Municipal Accounting and Asset Management				21 129			14 397	14 472	15 124	
4. Municipal Compliance and Financial Management Support				20 649			14 716	15 205	15 890	
Total payments and estimates	43 471	44 955	50 741	76 285	46 506	43 173	66 448	64 793	67 711	

TABLE 14.15: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: MUNICIPAL FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	edium-term estima	tes
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	43 428	44 944	50 741	76 285	46 406	43 073	66 448	64 793	67 711
Compensation of employees	40 307	42 250	43 958	71 890	44 418	41 085	62 798	60 979	63 725
Goods and services	3 121	2 694	6 783	4 395	1 988	1 988	3 650	3 814	3 986
Interest and rent on land									
Transfers and subsidies to:	43	5			100	100			
Provinces and municipalities									
Households	43	5			100	100			
Payments for capital assets									
Software and other intangible assets									
Payments for financial assets		6							
Total economic classification	43 471	44 955	50 741	76 285	46 506	43 173	66 448	64 793	67 711

Municipal Financial Governance spending increased from R43 million in 2017/18 to R51 million in 2019/20. The 2020/21 revised estimate is R43.2 million and it increases to up to R67.7 million in 2023/24.

Personnel spending amounted to R40.3 million in 2017/18, R42.2 million in 2018/19 and R44 million in 2019/20. The revised estimates increase from R41.1 million in 2020/21 to R63.7 million in 2023/24 to provide for the additional capacity under Municipal Compliance and Financial Management Support.

Expenditure on goods and services amounted to R3.1 million in 2017/18 and it increased to R6.8 million in 2019/20 due to external training provided to municipalities. The revised estimate for 2020/21 is R2 million. This allocation is mainly to cater for training interventions.

The budget for goods and services over the MTEF increases from R3.7 million to R4 million in 2023/24. The increase is marginal due to budget cuts that were affected during the 2020 MTEF process. The provision is for the printing of gazettes, travel expenditure to municipalities, municipal IQ software licenses as well as external training and development for municipalities. The projects that will be supported by the programme are municipal Standard Chart of Accounts (mSCOA) hands-on support, and external training namely: Annual Financial Statements, GRAP and continued professional development training for internal auditors. The Gauteng municipalities will be supported by introduction of Asset Maintenance Master Plans in the 2021/22 financial year and the long-term financial policies will be implemented in the 2022/23 financial year.

#### **SERVICE DELIVERY MEASURES**

#### PROGRAMME 5: MUNICIPAL FINANCIAL GOVERNANCE

	Estimated	N	ledium-term estimate	s		
	performance					
Programme performance measures	2020/21	2021/22	2022/23	2023/24		
Number of IGR engagements with relevant stakeholders	20	20	20	20		
Number of training initiatives for delegated municipalities in Gauteng	New Indicator	5	5	5		
Number of assessments conducted on MFMA compliance by delegated municipalities in Gauteng	32	32	32	32		
Number of municipal budget assessments conducted	24	24	24	24		
Number of publications on provincial grants allocated to Gauteng Municipalities	3	3	3	3		

#### **PROGRAME 6: GAUTENG AUDIT SERVICES**

#### **Programme description**

To render audit services in the GPG departments.

#### Programme objective

- To conduct quality assurance reviews to ensure audit compliance with the international standards for the professional practice of internal auditing of the Institute of Internal Auditors.
- To manage and ensure performance of risk and compliance audit for the GPG.
- To manage and conduct performance and computer audits for GPG departments.

TABLE 14.16: SUMMARY OF PAYMENTS AND ESTIMATES: GAUTENG AUDIT SERVICES

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	edium-term estima	tes
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
1. Programme Support/ Office of the DDG	6 956	11 465	12 309	15 417	10 827	10 827	10 717	10 857	11 346
2. Risk and Compliance Audit Services (Cluster1,2,3)	23 238	26 131	26 291	44 785	28 902	28 562	39 704	39 606	41 388
3. Risk and Compliance Audit Services (Cluster 4,5,6)	25 143	28 018	30 274	28 437	33 437	32 650	23 386	24 522	25 625
Performance and Computer Audit Services	21 462	22 915	24 510	40 731	26 731	25 462	43 175	41 247	43 103
5. Audit Centre of Excellence									
6. Financial Audit and Risk Compliance									
Total payments and estimates	76 799	88 529	93 384	129 370	99 897	97 501	116 982	116 232	121 462

TABLE 14.17: SUMMARY OF PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	dium-term estima	tes
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	76 412	87 583	92 779	129 370	99 797	97 376	116 982	116 232	121 462
Compensation of employees	71 439	77 290	81 556	125 756	92 873	90 428	110 776	111 086	116 084
Goods and services	4 973	10 293	11 223	3 614	6 924	6 948	6 206	5 146	5 378
Interest and rent on land									
Transfers and subsidies to:	387	908	605		100	125			
Provinces and municipalities									
Households	387	908	605		100	125			
Payments for capital assets									
Machinery and equipment									
Payments for financial assets		38							
Total economic classification	76 799	88 529	93 384	129 370	99 897	97 501	116 982	116 232	121 462

Spending under this programme increased from R76.8 million in 2017/18 to R93.4 million in 2019/20. The programme's expenditure is driven by compensation of employees as most of the audit work is personnel driven. Over MTEF, increasing the capacity of the programme is prioritised to enable the programme to deliver on its mandate that contributes towards the achievement of clean audits in the province.

Personnel costs increased from R71.4 million in 2017/18 to a revised estimate amounting to R90.4 million in 2020/21. The budget increases from R110.8 million in 2021/22 to R116.1 million in 2023/24. Over the MTEF, the programme is envisaged to increase its staff complement. The programme is actively recruiting in the audit market and adopting various strategies to attract and retain audit talent. The budget for compensation of employees increases from R110.8 million to R116.1 million over the MTEF.

The budget for goods and services decreases from R6.9 million in 2019/20 to R5.4 million in 2023/24 due to budget cuts implemented. Goods and services under this programme consist mainly of provision for specialised auditors who are not available internally, necessitating the augmentation of this gap by using consultants to assist with the execution of the specialised audits.

# **SERVICE DELIVERY MEASURES**

# **PROGRAMME 6: GAUTENG AUDIT SERVICES**

	Estimated performance	Medium-term estimates					
Programme performance measures	2020/21	2021/22	2022/23	2023/24			
%of audit reports issued to departments and entities	85%	85%	95%	95%			
Number of Audit Committee approved audit plans issued to departments and entities	19	19	19	19			
% of IA recommendations tracked at departments and entities	100%	100%	100%	100%			
Number of AG follow-up reports produced	19	19	19	19			
Number of annual internal control assessments conducted	19	19	19	19			

# 9. OTHER PROGRAMME INFORMATION

#### 9.1 Personnel numbers and costs

Average annual growth over MTEF Costs of Total 17.5% 38,6% 23,4% 19,5% 100,0% 21,0% 13,9% 21,8% 16,4% 17,6% 100,0% 9,4% 1,0% 2019/20 - 2022/23 Costs growth rate 10,5% 15,8% 9,7% 10,8% 8,7% 9,6,6 8,3% %8'6 8,8% 8,3% 8,8% Personnel growth rate 140 513 155 171 131 988 6 800 92 782 110 269 63 725 298 029 670 867 147 494 116 084 257 981 Costs 2023/24 340 2 160 83 179 94 1 065 102 203 187 1 065 324 Personnel numbers¹ Medium-term expenditure estimate 111 324 247 999 148 696 641 489 134 463 88 296 141 143 105 522 641 489 126 963 111 086 6 507 Costs 2022/23 179 94 203 160 83 187 340 447 1 065 324 102 1 065 Personnel numbers¹ 108 226 146 337 119 015 5 644 620 393 127 648 84 873 131 976 102 322 62 798 110 776 620 393 241 171 Costs 2021/22 340 447 179 94 2 1 065 203 160 88 1 065 324 102 187 Personnel numbers¹ 81 110 87 477 194 102 122 101 97 785 4 958 506 423 109 141 73 053 111 606 41 085 90 428 506 423 Costs 2 340 447 179 94 065 324 102 203 160 83 187 1 065 Personnel numbers¹ Revised estimate 2020/21 67 67 67 29 Additional posts 179 447 94 866 257 102 203 9 83 187 866 Filled 103 109 12 668 94 512 TABLE14.18: SUMMARY OF DEPARTMENTAL PERSONNEL NUMBERS AND COSTS BY COMPONENT 252 275 114 347 87 029 3 298 469 617 69 530 76 952 43 958 81 556 469 617 Costs 2019/20 249 434 165 91 2 944 224 102 182 160 83 187 944 Personnel numbers¹ 125 673 98 972 453 736 68 154 98 770 76 465 42 250 77 290 453 736 747 90 807 217 401 Costs 2018/19 116 779 779 214 133 49 251 317 139 7 88 179 Personnel numbers¹ 19 249 101 987 72 542 197 766 113 551 2 179 434 733 87 154 66 955 96 336 40 307 71 439 434 733 Costs 2017/18 334 155 88 က 879 144 22 132 879 236 9 221 Personnel numbers¹ 1. Administration 6. Gauteng Audit 2. Sustainable Fiscal Resource Management 4. Provincial Supply Chain Management Direct charges 5. Municipal Financial Governance 3. Financial Governance R thousands 13 - 16Programme Salary level 8 – 10 Other 1-7 Total Total

The department's personnel costs decreased from R486.2 million in 2017/18 to R474.3 million in 2018/19. Personnel numbers increased from 879 in 2017/18 to 944 in 2019/20. Projected personnel numbers increase from 998 in 2020/21 to 1 065 in 2023/24. The increase is in line with the Department's plan to fill vacant posts and implement the new structure. The significant growth in personnel costs and numbers is to ensure that the Department continues to provide adequate oversight and technical support to GPG departments. Compensation of Employees is affected by the budget cuts, which includes reduction in head counts.

#### 9.2 Training

TABLE 14.19: INFORMATION ON TRAINING: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24	
Number of staff	879	779	944	1 065	1 065	1 065	1 065	1 065	1 065	
Number of personnel trained	638	778	586	619	619	619	619	619	619	
of which										
Male	302	355	215	223	223	223	223	223	223	
Female	336	423	371	396	396	396	396	396	396	
Number of training opportunities	48	55	60	879	879	879	879	879	879	
of which										
Tertiary	20	25	30	434	434	434	434	434	434	
Workshops	20	20	25	371	371	371	371	371	371	
Seminars	8	10	5	74	74	74	74	74	74	
Other										
Number of bursaries offered	210	240	265	248	248	248	248	248	248	
Number of interns appointed	60	70	70	55	55	55	55	55	55	
Number of learnerships appointed	28	28	28	28	28	28	28	28	28	
Number of days spent on training										
Payments on training by programme										
1. Administration	1 177	1 784	2 065	1 646	713	713	592	634	663	
Sustainable Fiscal Resource     Management	749	81	179	528	182	76	738	666	696	
3. Financial Governance	626	307	811	503	333	323	586	593	620	
4. Provincial Supply Chain Management	383	472	157	1 616	1 116	145	1 205	1 245	1 301	
5. Municipal Financial Governance	660	781	4 320	1 166	666	364	787	825	862	
6. Gauteng Audit Services	757	693	570	915	915	96	165	73	76	
Total payments on training	4 352	4 118	8 102	6 374	3 925	1 717	4 073	4 036	4 218	

The Skills Development Act, No.97 of 1998 as amended, stipulates that the Department must set aside at least a minimum of 1% of the personnel budget for Training and Development (T&D) matters in order to capacitate and develop its workforce. The GPT, being a policy department, has been budgeting and spending over 1% yearly given the volume of its development mandate. This includes internally focused and externally focused training programmes. In 2019/20, 316 employees enrolled for under and post graduate qualifications, 110 interns were appointed, 11 External bursary holders were funded, 8 work integrated learning (WIL) learners and 20 South African Institute of Professional Accountants (SAIPA) trainee accountants.

Over the MTEF, the focus will be to complete the current cycle of 20 SAIPA learners and facilitate a new intake; employ 100 interns and learners, fund 11 external university students, register around 250 professionals with the relevant professional bodies. GPT will continue funding the internal bursary programme and other internal skills development initiatives linked to the Workplace Skills Plan. Given the multiple functions and projects that GPT has, a 1% training and development threshold cannot be sufficient to meet all the training and development commitments.

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# ANNEXURE TO THE ESTIMATES OF PROVINCIAL REVENUE AND EXPENDITURE

TABLE 14.20: SPECIFICATION OF RECEIPTS: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Me	dium-term estima	es
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Tax receipts									
Sales of goods and services other than capital assets	834	1 041	657	1 238	1 238	1 107	1 306	1 369	1 429
Sale of goods and services produced by department (excluding capital assets)	834	1 041	657	1 238	1 238	1 107	1 306	1 369	1 429
Sales by market establishments	834	1 041	657	1 238	1 238	1 107	1 306	1 369	1 429
Transfers received from:									
Public corporations and private enterprises									
Fines, penalties and forfeits									
Interest, dividends and rent on land	619 878	819 944	1 034 732	550 000	550 000	749 653	583 009	622 106	668 826
Interest	619 878	819 944	1 034 732	550 000	550 000	749 653	583 009	622 106	668 826
Sales of capital assets	95	5	8			131			
Other capital assets	95	5	8			131			
Transactions in financial assets and liabilities	633	468	374	557	557	557	588	616	643
Total departmental receipts	621 440	821 458	1 035 771	551 795	551 795	751 448	584 903	624 091	670 898

TABLE 14.21: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG PROVINCIAL TREASURY

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estin	nates
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	523 627	549 368	580 612	738 086	606 883	594 311	689 662	705 176	737 446
Compensation of employees	434 733	453 736	469 617	647 202	527 189	506 423	620 393	641 489	670 867
Salaries and wages	383 207	399 223	412 743	554 147	458 447	439 897	525 371	538 350	563 088
Social contributions	51 526	54 513	56 874	93 055	68 742	66 526	95 022	103 139	107 779
Goods and services	88 894	95 632	110 995	90 884	79 694	87 888	69 269	63 687	66 579
Administrative fees	948	1 224	2 797	703	721	656	732	767	801
Advertising	7 589	9 095	7 920	7 112	7 080	7 982	5 882	5 445	5 690
Minor assets	1 202	266	307	317	257	128	334	350	366
Audit cost: External	3 315	3 372	3 182	4 235	3 546	3 740	4 467	4 682	4 893
Bursaries: Employees	4 528	4 043	5 537	4 915	4 915	4 597	3 890	2 341	2 446
Catering: Departmental activities	1 011	1 057	1 413	1 210	405	381	1 005	1 046	1 093
Communication (G&S)	3 023	3 137	3 047	3 591	3 335	3 400	3 750	3 892	4 067
Computer services	13 457	7 212	11 666	9 532	9 628	11 390	10 573	8 513	8 897
Consultants and professional services: Business and advisory services	25 022	37 778	43 336	31 967	24 516	35 123	14 632	14 876	15 569
Infrastructure and planning									
Laboratory services					64	63			
Scientific and technological services									
Legal services	4 247	3 030	1 052	620	1 020	1 020	709	571	597
Contractors	489	399	849	614	618	601	647	677	708
Agency and support / outsourced services		96	90	194	194	156	102	110	115
Entertainment									
Fleet services (including government motor transport)	583	757	716	659	659	633	695	728	761
Housing									
Inventory: Medicine									

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estir	nates
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Medsas inventory interface									
Inventory: Other supplies									
Consumable supplies	650	728	404	284	4 777	3 905	900	1 194	1 247
Consumable: Stationery, printing and office supplies	2 277	1 881	1 724	2 861	1 974	2 080	1 950	1 858	1 942
Operating leases	4 956	6 581	8 196	5 728	4 928	4 865	5 121	3 367	3 519
Property payments	5 577	4 231	3 799	3 024	3 024	2 242	2 965	2 871	3 000
Transport provided:	-	_	_	_	-	-	_	_	-
Departmental activity	2 167	2 623	2 528	2 202	1 017	957	2 161	2 127	2 223
Travel and subsistence	4 352	4 118	8 102	6 374	3 897	1 717	4 073	4 036	4 218
Training and development	2 284	2 086	2 153	2 808	2 158	1 874	2 922	2 724	2 847
Operating payments	1 217	1 918	2 177	1 934	961		1 759	1 512	1 580
Venues and facilities	1217	1 010	2 177	1 304	301	378	1733	1312	1 300
Rental and hiring									
Interest and rent on land							-		
Interest									
Rent on land									
Transfers and substitles	67 399	70 648	106 247	68 005	63 506	63 531	64 739	64 163	65 946
Transfers and subsidies	01 333	70 040	100 241	30 003		UU UU I	34133	UT 100	JJ 340
Provinces and municipalities									
Provinces Provincial Revenue									
Funds Frovincial Revenue									
Provincial agencies and funds									
Municipalities									
Municipalities									
Municipal agencies and									
funds		50.544	101.010	00.070	04.400	04.400	04.044	00.700	05.400
Departmental agencies and accounts	55 385	58 544	101 940	66 872	61 406	61 406	64 044	63 706	65 468
Social security funds	-	-	-	-		-	-	_	_
Provide list of entities receiving transfers	55 385	58 544	101 940	66 872	61 406	61 406	64 044	63 706	65 468
Higher education institutions									
Foreign governments and									
international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production									
Other transfers							<u></u>		
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions	10 000	10 000							
Households	2 014	2 104	4 307	1 133	2 100	2 125	695	457	478
Social benefits	1 090	1 092	1 168	_	1 039	1 064	-	-	_
Other transfers to	924	1 012	3 139	1 133	1 061	1 061	695	457	478
households							-		
Dovements for acrital accet-	4 196	4 460	6 097	1 687	7 069	7 291	444	181	5 202
Payments for capital assets  Buildings and other fixed	7 100			1 001		. 201	117		
structures									
Buildings									
Other fixed structures									

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estir	nates
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Machinery and equipment	4 168	4 460	6 097	1 687	7 069	7 291	444	181	5 202
Transport equipment		319	30		735	735			
Other machinery and equipment	4 168	4 141	6 067	1 687	6 334	6 556	444	181	5 202
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	28		,						
Payments for financial assets	8	63							
Total economic classification	595 230	624 539	692 956	807 778	677 458	665 133	754 845	769 520	808 594

#### TABLE 14.22: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: ADMINISTRATION

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	127 669	127 310	134 764	168 546	145 281	140 670	160 310	162 578	169 893
Compensation of employees	87 154	90 807	94 512	133 905	111 425	109 141	127 648	134 463	140 513
Salaries and wages	77 133	80 068	83 643	110 473	99 463	96 751	103 523	105 696	110 452
Social contributions	10 021	10 739	10 869	23 432	11 962	12 390	24 125	28 767	30 061
Goods and services	40 515	36 503	40 252	34 641	33 856	31 529	32 662	28 115	29 380
Administrative fees	254	165	61	119	137	72	126	132	138
Advertising	225	448	484	470	438	388	496	520	543
Minor assets	1 202	266	307	317	257	128	334	350	366
Audit cost: External	2 462	2 440	2 289	2 696	2 007	2 204	2 844	2 981	3 115
Bursaries: Employees	4 528	4 043	5 537	4 915	4 915	4 597	3 890	2 341	2 446
Catering: Departmental activities	355	403	701	276	97	147	291	305	319
Communication (G&S)	3 023	3 137	3 047	3 591	3 335	3 398	3 750	3 892	4 067
Computer services	7 488	4 103	6 473	4 611	4 607	4 533	4 864	3 156	3 298
Consultants and professional services: Business and advisory services	441	324	455	903	187	231	746	763	797
Infrastructure and planning									
Laboratory services					64	63			
Scientific and technological services									
Legal services	3 047	2 913	1 052	620	1 020	1 020	709	571	597
Contractors	455	325	849	614	618	601	647	677	708
Agency and support / outsourced services			1						
Entertainment									
Fleet services (including government motor transport)	583	757	716	659	659	633	695	728	761
Housing									-
Inventory: Other supplies									_
Consumable supplies	642	723	395	284	4 777	3 905	900	1 194	1 247
Consumable: Stationery, printing and office supplies	1 481	1 051	951	1 319	719	507	855	711	743
Operating leases	4 956	6 581	8 196	5 728	4 928	4 865	5 121	3 367	3 519
Property payments	5 577	4 231	3 799	3 024	3 024	2 242	2 965	2 871	3 000
Transport provided: Departmental activity	-	_	-	_	-	-	_	-	-
Travel and subsistence	1 106	1 255	719	714	261	196	754	771	806
Training and development	1 177	1 784	2 065	1 646	713	713	592	634	663
Operating payments	913	828	843	1 291	791	784	1 361	1 425	1 488

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate		ım-term esti	
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Venues and facilities	600	726	1 312	844	302	302	722	726	759
Rental and hiring									
Interest and rent on land									
Interest									
Rent on land									
			-						
Transfers and subsidies	995	405	330	1 133	1 260	1 260	695	457	478
Provinces and municipalities									
Provinces									
Provincial Revenue Funds		-							
Provincial agencies and									
funds									
Municipalities									
Municipalities									
Municipal agencies and									
funds  Departmental agencies and accounts									
Social security funds									
Provide list of entities receiving transfers									
Higher education institutions	<u> </u>								
Foreign governments and international organisations									
Public corporations and private enterprises									
Public corporations									
Subsidies on production								,	
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Outer nations									
Non-profit institutions									
Households	995	405	330	1 133	1 260	1 260	695	457	478
Social benefits	71	112	93	-	199	199	-	_	_
Other transfers to households	924	293	237	1 133	1 061	1 061	695	457	478
Payments for capital assets	4 196	4 460	6 097	1 687	7 069	7 291	444	181	5 202
Buildings and other fixed									
structures									
Buildings									
Other fixed structures									
Machinery and equipment	4 168	4 460	6 097	1 687	7 069	7 291	444	181	5 202
Transport equipment		319	30		735	735			
Other machinery and equipment	4 168	4 141	6 067	1 687	6 334	6 556	444	181	5 202
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible	28								
	20								
assets									
	1	19							

TABLE 14.23: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: SUSTAINABLE FISCAL RESOURCES MANAGEMENT

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	um-term estin	nates
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	85 098	86 532	87 909	104 141	91 315	90 323	100 408	103 145	108 323
Compensation of employees	66 955	68 154	69 530	86 495	74 727	73 053	84 873	88 296	92 782
Salaries and wages	59 659	60 696	61 744	73 312	64 644	63 942	72 793	75 274	79 175
Social contributions	7 296	7 458	7 786	13 183	10 083	9 111	12 080	13 022	13 607
Goods and services	18 143	18 378	18 379	17 646	16 588	17 270	15 535	14 849	15 541
Administrative fees	450	808	1 370	565	565	565	596	624	652
Advertising	7 225	8 446	7 318	6 309	6 309	7 429	5 035	4 556	4 761
Minor assets									
Audit cost: External	450	511	484	822	822	819	867	909	950
Bursaries: Employees									
Catering: Departmental activities	178	178	151	433	37	47	183	185	193
Communication (G&S)									
Computer services	28	22	27	114	214	171	120	126	132
Consultants and professional services: Business and advisory services	7 328	6 836	7 259	6 524	6 574	6 935	5 834	5 563	5 836
Contractors	34								
Agency and support / outsourced services		76	89	194	194	156	102	110	115
Entertainment		4							
Consumable supplies  Consumable: Stationery, printing and office supplies	303	1 278	266	575	575	478	607	636	665
Operating leases									
Property payments									
Transport provided: Departmental activity									
Travel and subsistence	270	179	255	324	136	124	268	270	282
Training and development	749	81	179	528	154	76	738	666	696
Operating payments	845	872	809	984	834	420	999	1 009	1 055
Venues and facilities	283	90	172	274	174	50	186	195	204
Rental and hiring									
Interest and rent on land									
Interest									
Rent on land									
Transfers and subsidies	55 460	58 598	102 130	66 872	61 506	61 506	64 044	63 706	65 468
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities									
Municipalities									
Municipal agencies and funds									
Departmental agencies and accounts	55 385	58 544	101 940	66 872	61 406	61 406	64 044	63 706	65 468
Social security funds									
Provide list of entities receiving transfers	55 385	58 544	101 940	66 872	61 406	61 406	64 044	63 706	65 468
Higher education institutions									
Foreign governments and international organisations  Public corporations and private									
enterprises									
Public corporations									

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medi	ım-term estir	nates
R thousand	2017/18	2018/19	2019/20	арргорпацоп	2020/21	Commune	2021/22	2022/23	2023/24
Subsidies on production			,						
Other transfers									
Private enterprises									
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	75	54	190		100	100			
Social benefits	75	54	190		100	100			
Other transfers to households					,				
Payments for capital assets									
Buildings and other fixed structures									
Buildings		,							
Other fixed structures									
Machinery and equipment									
Transport equipment									
Other machinery and equipment									
Heritage Assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	140 558	145 130	190 039	171 013	152 821	151 829	164 452	166 851	173 791

# TABLE 14.24: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: FINANCIAL GOVERNANCE

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	ım-term estir	nates
R thousand	2016/17	2017/18	2018/19		2019/20		2020/21	2021/22	2022/23
Current payments	104 593	105 205	111 039	131 627	124 957	121 435	140 275	149 866	156 611
Compensation of employees	96 336	98 770	103 109	123 649	117 441	111 606	131 976	141 143	147 494
Salaries and wages	83 803	85 894	89 366	106 846	100 638	95 407	113 510	121 790	127 270
Social contributions	12 533	12 876	13 743	16 803	16 803	16 199	18 466	19 353	20 224
Goods and services	8 257	6 435	7 930	7 978	7 516	9 829	8 299	8 723	9 117
Administrative fees	3	4	7	14	14	14	5	6	6
Advertising									
Minor assets									
Audit cost: External	403	421	409	717	717	717	756	792	828
Bursaries: Employees									
Catering: Departmental activities	154	157	180	127	37	40	134	140	146
Communication (G&S)									
Computer services	4 762	3 053	4 246	3 763	3 763	5 139	4 490	4 705	4 917
Consultants and professional services: Business and advisory services	2 015	1 553	1 875	2 289	2 294	3 224	1 843	1 985	2 075
Infrastructure and planning									
Contractors		74							
Agency and support / outsourced services		8							
Consumable supplies	7	4							

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate				
R thousand	2016/17	2017/18	2018/19	-FFF	2019/20		2020/21	2021/22	2022/23	
Consumable: Stationery, printing and office supplies		10	22							
Operating leases										
Property payments										
Transport provided: Departmental activity										
Travel and subsistence	139	362	270	332	205	217	261	267	279	
Training and development	626	307	811	503	333	323	586	593	620	
Operating payments	97	_	31	127	127	127	134	141	148	
Venues and facilities	51	482	79	106	26	26	90	94	98	
Rental and hiring										
Interest and rent on land										
Interest										
Rent on land										
Transfers and subsidies	300	530	37		440	440				
Provinces and municipalities										
Provinces										
Provincial Revenue Funds										
Provincial agencies and funds										
Municipalities										
Municipalities	,									
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Higher education institutions										
Foreign governments and international organisations Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises									· · · · · · · · · · · · · · · · · · ·	
Subsidies on production										
Other transfers										
Non-profit institutions										
Households	300	530	37		440	440				
Social benefits	300	530	37		440	440				
Other transfers to households			-							
Payments for capital assets										
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment						,				
Transport equipment										
Other machinery and equipment										
Heritage Assets	,									
Specialised military assets										
Biological assets										

		Outcome			Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2016/17	2017/18	2018/19		2019/20		2020/21	2021/22	2022/23
Land and sub-soil assets									
Software and other intangible assets									
Payments for financial assets									
Total economic classification	104 893	105 735	111 076	131 627	125 397	121 875	140 275	149 866	156 611

TABLE 14.25: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: PROVINCIAL SUPPLY CHAIN MANAGEMENT

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Mediu	ım-term esti	nates
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	86 427	97 794	103 380	128 117	99 127	101 434	105 239	108 562	113 446
Compensation of employees	72 542	76 465	76 952	105 507	86 305	81 110	102 322	105 522	110 269
Salaries and wages	62 865	66 176	66 362	88 167	72 765	68 854	84 940	88 866	92 864
Social contributions	9 677	10 289	10 590	17 340	13 540	12 256	17 382	16 656	17 405
Goods and services	13 885	21 329	26 428	22 610	12 822	20 324	2 917	3 040	3 177
Administrative fees	14	12	8						
Advertising	139	201	72	333	333	165	351	369	386
Minor assets									
Audit cost: External									
Bursaries: Employees									
Catering: Departmental activities	121	81	38	124	124	36	131	137	143
Communication (G&S)									
Computer services									
Consultants and professional services: Business and advisory services	12 874	20 220	25 961	20 168	11 168	19 950	840	881	921
Legal services	234	117							
Contractors									
Agency and support / outsourced services		12							
Entertainment									
Consumable supplies			7						
Consumable: Stationery, printing and		1	1		13	13			
office supplies  Operating leases		,	'		10	10			
Property payments  Transport provided: Departmental									
activity									
Travel and subsistence	75	10	104	103	15	15	109	114	119
Training and development	383	472	157	1 616	1 116	145	1 205	1 245	1 301
Operating payments	45		44		-				
Venues and facilities		203	36	266	53		281	294	307
Rental and hiring					50				
Interest and rent on land									
l r									
Interest									
Rent on land									
ransfers and subsidies	10 214	10 202	3 145		100	100			
Provinces and municipalities									
Provinces									
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities					,				
Municipalities									
Municipal agencies and funds									

				Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24	
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Higher education institutions										
Foreign governments and international organisations										
Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
Private enterprises						,				
Subsidies on production										
Other transfers										
Non-profit institutions	10 000	10 000								
Households	214	202	3 145		100	100				
Social benefits	214	202	243		100	100				
Other transfers to households			2 902							
Payments for capital assets						,				
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment										
Transport equipment										
Other machinery and equipment										
Heritage Assets						,				
Specialised military assets										
Biological assets										
Land and sub-soil assets										
Software and other intangible assets										
Payments for financial assets	7									
Total economic classification	96 648	107 996	106 525	128 117	99 227	101 534	105 239	108 562	113 446	

# TABLE 14.26: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: MUNICIPAL FINANCIAL GOVERNANCE

		Outcome			Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24
Current payments	43 428	44 944	50 741	76 285	46 406	43 073	66 448	64 793	67 711
Compensation of employees	40 307	42 250	43 958	71 890	44 418	41 085	62 798	60 979	63 725
Salaries and wages	36 439	38 565	39 932	61 865	38 806	35 890	52 226	49 852	52 096
Social contributions	3 868	3 685	4 026	10 025	5 612	5 195	10 572	11 127	11 629
Goods and services	3 121	2 694	6 783	4 395	1 988	1 988	3 650	3 814	3 986
Administrative fees	224	234	247	5	5	5	5	5	5
Advertising			46						
Minor assets									
Audit cost: External									
Bursaries: Employees									

		Outcome		Main appropriation		Revised estimate	Medium-term estimates			
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24	
Catering: Departmental activities	201	225	305	200	60	60	211	221	231	
Communication (G&S)										
Computer services				253	253	253	267	280	293	
Consultants and professional services: Business and advisory services				1 000			1 032	1 071	1 119	
Infrastructure and planning										
Laboratory services										
Scientific and technological services										
Legal services	966									
Consumable supplies	1									
Consumable: Stationery, printing and office supplies	493	541	484	967	667	1 082	488	511	534	
Operating leases										
Property payments										
Transport provided: Departmental activity										
Transport provided. Departmental activity  Travel and subsistence	431	525	752	601	172	171	634	664	694	
Training and development	660	525 781	4 320	1 166	666	364	787	825	862	
Operating payments	_	76	76	53	53	53	56	59	62	
Venues and facilities	145	312	553	150	112	_	170	178	186	
Rental and hiring										
Interest and rent on land										
Interest										
Rent on land										
ransfers and subsidies	43	5			100	100				
								-		
Provinces and municipalities										
Provinces										
Provincial Revenue Funds										
Provincial agencies and funds										
Municipalities										
Municipalities										
Municipal agencies and funds										
Departmental agencies and accounts										
Social security funds										
Provide list of entities receiving transfers										
Higher education institutions										
Foreign governments and international organisations Public corporations and private enterprises										
Public corporations										
Subsidies on production										
Other transfers										
		-						-		
Private enterprises										
Subsidies on production										
Other transfers										
Non-profit institutions										
Households	43	5			100	100				
	43	5			100	100				
Social benefits										
Social benefits Other transfers to households										

	Outcome		Main appropriation				Medium-term estimates			
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24	
Buildings and other fixed structures										
Buildings										
Other fixed structures										
Machinery and equipment										
Transport equipment										
Other machinery and equipment										
Heritage Assets										
Specialised military assets										
Biological assets										
Land and sub-soil assets										
Software and other intangible assets										
Payments for financial assets		6								
Total economic classification	43 471	44 955	50 741	76 285	46 506	43 173	66 448	64 793	67 711	

TABLE 14.27: PAYMENTS AND ESTIMATES BY ECONOMIC CLASSIFICATION: GAUTENG AUDIT SERVICES

		Outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			
R thousand	2017/18	2018/19	2019/20	100.000	2020/21		2021/22	2022/23	2023/24	
Current payments	76 412	87 583	92 779	129 370	99 797	97 376	116 982	116 232	121 462	
Compensation of employees	71 439	77 290	81 556	125 756	92 873	90 428	110 776	111 086	116 084	
Salaries and wages	63 308	67 824	71 696	113 484	82 131	79 053	98 379	96 872	101 231	
Social contributions	8 131 4 973	9 466	9 860 11 223	12 272 3 614	10 742 6 924	11 375 6 948	12 397 6 206	14 214 5 146	14 853 5 378	
Goods and services				3014	0 324		0 200	3 140		
Administrative fees	3	1	1 104							
Catering: Departmental activities	2	13	38	50	50	51	55	58	61	
Communication (G&S)										
Computer services	1 179	34	920	791	791	1 294	832	246	257	
Consultants and professional services: Business and advisory services	2 364	8 845	7 786	1 083	4 293	4 783	4 337	4 613	4 821	
Medsas inventory interface										
Inventory: Other supplies										
Consumable supplies			2							
Consumable: Stationery, printing and office supplies										
Operating leases										
Property payments										
Transport provided: Departmental activity										
Travel and subsistence	146	292	428	128	228	234	135	44	40	
Training and development	146 757	693	428 570	128 915	915	234 96	135 165	41 73	43 76	
Operating payments	384	310	350	353	353	490	372	90	94	
Venues and facilities	138	105	25	294	294	_	310	25	26	
Rental and hiring										
Interest and rent on land										
Interest										
Rent on land										
	387	000	205		400	405				
Transfers and subsidies	301	908	605	-	100	125	-	_	<u>-</u>	
Provinces and municipalities										
Provinces										
Provincial Revenue Funds										
Provincial agencies and funds										
Municipalities										
·   -										
Municipalities										
Municipal agencies and funds  Departmental agencies and										
accounts										
Social security funds										
Provide list of entities receiving transfers										
Higher education institutions										
Foreign governments and international organisations  Public corporations and private										
enterprises										
Public corporations										
Subsidies on production										
Subsidies on production Other transfers						-,				
Other transfers										
Other transfers Private enterprises						-				
Other transfers Private enterprises Subsidies on production										
Other transfers Private enterprises										
Other transfers Private enterprises Subsidies on production										

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			
R thousand	2017/18	2018/19	2019/20		2020/21		2021/22	2022/23	2023/24	
Social benefits	387	189	605		100	125				
Other transfers to households		719								
Payments for capital assets										
Buildings and other fixed structures										
Buildings	,									7
Other fixed structures										
Machinery and equipment									,	_
Transport equipment										7
Other machinery and equipment										
Heritage Assets										
Specialised military assets										
Biological assets										
Land and sub-soil assets										
Software and other intangible assets										
Payments for financial assets		38								
Total economic classification	76 799	88 529	93 384	129 370	99 897	97 501	116 982	116 232	121 462	